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A conference presented by the IBA Closely Held and Growing Enterprises Committee and supported by the International Law Committee and Corporate Law Committee of the Chicago Bar Association, The International Association of Young Lawyers (AIJA) and the IBA North American Regional Forum.

UP TO 8.5 CPD  
HOURS AVAILABLE\*

# The New Normal: The Effect of the Global Financial Crisis on Private and Family-Owned Enterprises

**10–12 April 2011**

**Sofitel Chicago Water Tower, Chicago, USA**

## **Topics include:**

- Global perspective on the impact of the financial crisis on privately held and family-owned enterprises
- How these enterprises have weathered the crisis including future threats and challenges
- The trends confronted by privately held and family-owned businesses in several key regions relating to financing, asset protection and attracting and retaining talent, among other issues
- The impact of the crisis on the sale or acquisition of privately held and family-owned enterprises
- The opportunities created for outside and in-house counsel advising private enterprises

## **Who should attend?**

Lawyers in private practice, in-house counsel within private enterprises, business representatives especially of privately held and family-owned businesses, and other professionals seeking to understand the global impact of the financial crisis.

\*As per the Solicitors Regulation Authority of England and Wales. The number of CPD points/hours available may vary for other bar associations and law societies depending on their criteria.

**Continuing Professional Development/Continuing Legal Education**  
Accreditation of this programme in Illinois is currently pending. Accreditation has been approved by New York and California. IBA certificates of attendance will be available for lawyers from self-reporting US states.

Headline sponsor



**Grant Thornton**

# Programme

## Conference Co-Chairs

Harvey J Cohen *Dinsmore & Shohl LLP, Cincinnati, Ohio;*  
*Conference Coordinator, IBA Closely Held and Growing Business Enterprises Committee*  
Stephanie Denkowicz *Alston & Bird LLP, New York; Vice-Chair,*  
*IBA Closely Held and Growing Business Enterprises Committee*

## Host committee

Donald Batterson *Jenner & Block, Chicago, Illinois*  
Michaeline Gordon *Anthony J Madonia & Associates Ltd,*  
*Chicago, Illinois*  
Janice K Hamblin *Gould & Ratner LLP, Chicago, Illinois*  
Bonita Hatchett *K & L Gates LLP, Chicago, Illinois*  
Lynne R Ostfeld *Lynne R Ostfeld PC, Chicago, Illinois*

## Sunday 10 April

### 1900 – 2100 **Welcome reception**

*BIN 36*

This River North hot spot combines wine, food, and retail in a successful wine-centric concept. BIN 36 manages to be both upscale and relaxed – the perfect venue to meet and network with fellow delegates.

Please indicate on the registration form if you wish to attend. Only registered delegates and guests may attend. Subject to availability.

## Monday 11 April

### 0800 – 1700 **Registration**

### 0800 – 0900 **Welcome coffee**

### 0900 – 0915 **Welcome addresses**

Robert Falvey *Minter Ellison Rudd Watts, Auckland; Chair, IBA Closely Held and Growing Business Enterprises Committee*  
Terri L Mascherin *Jenner & Block LLP, Chicago, Illinois; President, Chicago Bar Association*  
Alessandra Tarissi de Jacobis *Cocuzza & Associati Studio Legal, Milan; President, AIJA*

### 0915 – 1030 **Keynote speech**

#### **Global perspective on the impact of the financial crisis on privately-held and family enterprises**

Alan Jones *Head, Private Equity Business, Morgan Stanley Investment Management, New York*

### 1030 – 1045 **Coffee/tea break**

### 1045 – 1230 **PANEL 1**

#### **Regional perspectives in North America, South America, Europe, Asia Pacific, Middle East and Africa**

This interactive session will explore in greater depth the themes introduced by the keynote speaker on the effect of the Global Financial Crisis (GFC) on privately-held and family enterprises as it has been experienced in the world's developed and the developing economies.

The 'talk show' format will feature the moderators introducing propositions upon which the panellists, who have considerable experience observing and advising such businesses in their own regions, will compare and contrast the often differing effects of the GFC.

After setting the scene with the 'Before' and 'After' the GFC positions, the panel will then offer their views of what the 'new norm' might mean for the financing, governance and on-going operations of private enterprises in their respective jurisdictions.

Commentary and contributions from conference delegates will be welcomed and encouraged.

### Conference dinner sponsor

**JENNER & BLOCK**

### Welcome reception sponsors

**Dinsmore & Shohl** LLP  
ATTORNEYS

**GOULD & RATNER** LLP

**Minter Ellison Rudd Watts** LAWYERS

Session Co-Chairs

Robert Falvey

Akil Hirani *Majmudar & Co, Mumbai; Secretary, IBA Asia Pacific Regional Forum*

Speakers

Jorge Arancibia Pascal *Hippa Abogados, Santiago*

Donald Batterson

Juan Corona *Director of Instituto de Empresa Familiar, Barcelona*

Koos Pretorius *Director, Edward Nathan Sonnenbergs SA, Cape Town*

Amira Shaker *Clyde & Co LLP, Dubai*

1230 – 1415 **Lunch**

**Keynote speech**

**Current trends in financing privately-held and family enterprises**

John Brazzale *Senior VP and Chief Marketing Officer Corporate Banking Northern Trust, Chicago, Illinois*

Patrick M Goy *Managing Director, Lincoln International, Chicago, Illinois*

1415 – 1530 **PANEL 2**

**Asset protection and the creation of new international standards – protect your net worth**

Bold ideas for business owners, directors, officers, owners of real estate, spouses, physicians, and other professionals, who should protect themselves beforehand from lawsuits arising from:

- product liability claims
- shareholder litigation
- environmental claims
- professional malpractice
- divorce

Speakers will discuss the use of US and foreign structures for asset protection.

Session Chair

Jocelyn Margolin Borowsky *Duane Morris LLP, Philadelphia*

Speakers

William A Ensing *Ensing Law Firm, Lake Forrest, Illinois*

Richard W Nenno *Wilmington Trust Company, Wilmington, Delaware*

Leila Szwarc *Relationship Manager, Citco Fund Services (USA) Inc, Geneva*

1530 – 1545 **Coffee/tea break**

1545 – 1700 **PANEL 3**

**Current trends in attracting and retaining executive talent after the crisis**

The session will focus on current trends in attracting and retaining executive talent in family and private enterprises, especially highlighting the ramifications of the GFC. Executive search experts as well as employment lawyers – covering four continents – will share their insights. Topics will include the redefining of remuneration packages, reevaluation of performance and the retooling of selection criteria and procedures.

Session Co-Chairs

Thomas Kaiser-Stockmann *Mannheimer Swartling Advokatbrya AB, Berlin; Vice-Chair IBA Closely Held and Growing Business Enterprises Committee*

David Rubenstein *Drinker Biddle & Reath LLP, Chicago, Illinois*

Speakers

Don Clark *Diversified Search Odgers Berndtson, Chicago, Illinois*

Bonita Hatchett

Sadiq Jafar *Hadef & Partners, Dubai; Vice-Chair, IBA Arab Regional Forum*

Ignacio Marseillan *Spencer Stuart, Buenos Aires*

Julia Téllez *Gomez-Acebo & Pombo Abogados, Madrid*

1900 **Conference dinner**

*Gibson's Bar and Steakhouse*

The Gibson Bar and Steakhouse is a legend in Chicago. It embodies the big city dining experience with big flavour – a traditional steak house with a great atmosphere.

Ticket price: US\$110

Social event ticket reservations cannot be guaranteed unless payment has been received before 1 April subject to availability.

#### Exhibitors



#### Supporters



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BAR  
ASSOCIATION

# Tuesday 12 April

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0845 – 1200 **Registration**

0845 – 0915 **Welcome coffee**

0915 – 1030 **PANEL 4**

## **Current trends in the sale or acquisition of privately-held and family enterprises**

In this interactive panel discussion, experienced M&A practitioners from various regions of the world will provide insight into current trends after the GFC that affect the sale and acquisition of privately-held and family enterprises. The panellists will address transnational trends including issues of risk profile, the acquisition process and deal structure. Specific emphasis will be placed on any changes in such trends resulting from the GFC and emerging recovery. Conference delegates will be encouraged to add their own observations to this lively discussion.

*Session Co-Chairs*

**Stephanie Denkowicz**

**Jan-Willem van Rooji** *Loyens & Loeff, Rotterdam*

*Speakers*

**Steve Brady** *National Managing Partner, Grant Thornton LLP, Chicago, Illinois*

**Sadiq Jafar**

**Herman Knott** *Luther, Cologne*

**Peter Mendell** *Davies Ward Phillips & Vineberg LLP, Montréal*

**Horacio Bernardes Neto** *Xavier, Bernardes, Bragança, São Paulo; Council member, IBA Public Professional Interest Division; Vice-Chair, IBA Bar Issues Commission*

1030 – 1045 **Coffee/tea break**

1045 – 1200 **PANEL 5**

## **Opportunities for outside and in-house counsel – looking forward: partnering between inside and outside counsel to improve the delivery of value to corporate clients**

Two leaders of the Chicago Chapter of the Association of Corporation Counsel will lead a cutting-edge presentation on the movement to increase the value delivered by private firms to in-house counsel and their companies. Following this thought-provoking presentation, the panel and audience will interact in a Question and Answer format to address key issues under discussion in the 'value community'.

So what are the game changers?

The panel and audience will discuss:

- creating techniques to deliver better value and cost benefit
- suggesting various in-sourcing, outsourcing and off-shoring mechanisms as well as a mix of staff, teams and vendors to best deliver value
- ensuring cost control and predictable budgeting and outcomes
- structuring services and incremental costs toward a strategically-desired outcome
- creating different fee structures for each stage of a matter
- capturing data and metrics to measure matters, successes, improvements and to facilitate a meaningful post-mortem on projects
- improving project management
- continuously improving evaluation systems, use of technology, collection of data, setup structures and rewards for performance.

*Session Co-Chairs*

**Harvey J Cohen**

**David G Susler** *Associate General Counsel, National Material LP, Chicago, Illinois*

*Speakers*

**Bengt Gustafson** *Chief Counsel, Securitas AB, Stockholm*

**Daniel R Harper** *Vice President, Corporate Counsel and Secretary, Océ North America, a Canon Group Company, Chicago, Illinois*

**Thomas P Pinansky** *Barun Law, Seoul*

1200 – 1300 **Networking lunch**

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

# Information

## Date

10 – 12 April 2011

## Venue

Sofitel Chicago Water Tower  
20 East Chestnut Street  
Chicago  
IL 60611  
USA  
Tel: +1 (312) 324 4000  
Fax: +1 (312) 324 4025  
E-mail: [sofitel.chicagowatertower@sofitel.com](mailto:sofitel.chicagowatertower@sofitel.com)

## Language

All working sessions and conference materials will be in English.

## How to register

Register online by 25 February at [www.int-bar.org/conferences/conf347](http://www.int-bar.org/conferences/conf347) and make payment by credit card, to avail of the ten per cent online registration discount or complete the attached registration form and return it to Rebecca Morgan at the IBA together with your payment. You should receive e-mailed confirmation of your registration within five days; if you do not then please contact Rebecca Morgan at [rebecca.morgan@int-bar.org](mailto:rebecca.morgan@int-bar.org).

## Fees

Online registrations received:

	on or before 25 February	after 25 February until 4 April
IBA member	US\$999	US\$1150
AIJA member	US\$999	US\$1150
CBA member	US\$999	US\$1150
Non-member *	US\$1225	US\$1375
Young lawyers (under 30 years)	US\$755	US\$1375
Academics/judges (full time)	US\$755	US\$1375
Public lawyers	US\$755	US\$1375
Corporate counsel	US\$900	US\$1375
Conference dinner	US\$110	US\$110
Guest fee	US\$85	US\$85

After **4 April** registrations must be received in hard copy at the IBA office.

Hard copy registration forms and fees received:

	on or before 25 February	after 25 February
IBA member	US\$1110	US\$1275
AIJA member	US\$1110	US\$1275
CBA member	US\$1110	US\$1275
Non-member *	US\$1360	US\$1525
Young lawyers (under 30 years)	US\$835	US\$1525
Academics/judges (full time)	US\$835	US\$1525
Public lawyers	US\$835	US\$1525
Corporate counsel	US\$999	US\$1525
Conference dinner	US\$110	US\$110
Guest fee	US\$85	US\$85

\* By paying the non-member fee, we welcome you as a delegate member of the IBA for the year in which this conference is held, which entitles you to the following benefits:

- 1) Password access to certain parts of the IBA website.
- 2) Receipt of *IBA E-news* and access to online versions of *International Bar News*.
- 3) Pay the member rate for any subsequent conference registrations for this calendar year.
- 4) Take advantage of IBA Special Offers.

If you would like to become a full or general member of the IBA, which includes membership of one committee or more – and inclusion in and access to our membership directory – we encourage you to do so now in order to register for this conference at the member rate. Full details of how to join can be found at [www.ibanet.org](http://www.ibanet.org).

**Full payment must be received in order to process your registration.**

## Fees include:

- Attendance at all working sessions
- Conference materials, including any available speakers' papers submitted to the IBA before 25 March
- Access to the above conference working materials from the IBA website ([www.ibanet.org](http://www.ibanet.org)) approximately seven days prior to the conference
- Lunch on 11 and 12 April
- Tea and coffee during breaks
- Reception on 10 April

**Please note that registrations are not transferable.**

## Guest fees include:

- Reception on 10 April

Guests are not entitled to attend the working sessions. No member of the legal profession may be registered as a guest.

## List of participants

In order for your name to appear in the list of participants, which will be distributed at the conference, your registration form must be received by **4 April** at the latest.

## Registration confirmation

All documentation regarding your attendance at the conference can now be obtained from the IBA website. Upon receipt of your payment for the conference a confirmation e-mail will be sent containing instructions on how to download the documents. Registration confirmation will not be distributed by post.

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### Payment of registration fees

**US dollars:** by cheque converted at the current rate of exchange and drawn on a US bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Pounds sterling:** by cheque drawn on a UK bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 13270222 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB05NWBK56000313270222. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Euro:** by cheque or bank draft, drawn on a euro zone bank and converted at the current rate of exchange and in favour of the International Bar Association.

**OR** by bank transfer to the IBA bank account number 550/00/06570631 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Use the exchange rate prevailing at the time of registration.**

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### Hotel accommodation

A limited number of rooms have been reserved at the Sofitel Chicago Water Tower for the nights of 10 and 11 April:

Sofitel Chicago Water Tower  
20 East Chestnut Street  
Chicago  
IL 60611  
USA  
Tel: +1 (312) 324 4000  
Fax: +1 (312) 324 4025  
E-mail: [sofitel.chicagowatertower@sofitel.com](mailto:sofitel.chicagowatertower@sofitel.com)

The following rates are per room, per night and exclusive of buffet breakfast, service charges and local taxes.

Superior King: US\$155

To make your reservation please call the reservation booking line on **+1 (877) 813 7700** no later than **11 March**. **Please quote that you are attending the International Bar Association event.** All reservations must be guaranteed and accompanied by a first room night deposit or guaranteed with a major credit card.

Please note that any reservation made after **11 March** will be subject to availability and cannot be guaranteed at the special IBA rate. As a limited number of rooms have been blocked at the hotel, availability cannot be guaranteed once the room block is full.

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**Credit card payments:** by Visa, MasterCard or American Express.  
**No other cards are accepted.**

**PLEASE ENSURE THAT YOUR NAME AND 'CON347LONDON' APPEAR ON ANY TRANSFER OR DRAFT.**

### Cancellation of registration

If cancellation is received in writing at the IBA office by **11 March** fees will be refunded less a 25 per cent administration charge. We regret that no refunds can be made after this date.

### Travel arrangements and visas

Participants are responsible for making their own travel arrangements. It is recommended that you check your visa requirements with your local embassy or consulate. We are unable to dispatch visa invitation letters to support your visa application prior to receipt of your registration form and full payment of registration fees.

**Please apply for your visa in good time.**

**Important change to the US Visa Waiver Programme (VWP):** As of 12 January 2009 any tourist or business traveller to the US who was previously eligible to visit the US under the VWP is now required to obtain travel authorisation prior to travel. For more information visit the US Department of State website: [http://travel.state.gov/visa/temp/without/without\\_1990.html](http://travel.state.gov/visa/temp/without/without_1990.html).

Airlines will electronically verify with US Customs and Border Protection that travellers have applied for, and been given authorisation, to travel to the US.

### Cancellation and no-show policy

If an individual with a guaranteed reservation does not check in or cancels the reservation less than 24 hours prior to arrival, the individual's one night deposit will be forfeited or the credit card on record will be charged for one night. This will also apply to early departures.

Delegates are responsible for making accommodation reservations directly with the hotel and entering into an agreement with the hotel regarding credit card guarantees, cancellation terms and conditions, and room rates (should these differ from the special IBA rate). The IBA cannot accept responsibility for hotel accommodation disputes between a delegate and the hotel.

### Disabled access

Please notify us if you require special assistance.

### Promotional literature

Please note that no individual or organisation may display or distribute publicity material or other printed matter during the conference, unless by prior arrangement with the IBA. Organisations and companies wishing to discuss promotional opportunities should contact the Sponsorship Department at the IBA ([sponsorship@int-bar.org](mailto:sponsorship@int-bar.org)).

# Registration form

## The New Normal: The Effect of the Global Financial Crisis on Private and Family-Owned Enterprises

10 – 12 April 2011, Sofitel Chicago Water Tower, Chicago, USA

Please read the 'Information' section before completing this form and return it together with your payment to Rebecca Morgan at the address overleaf.

### Personal details *(Please attach your business card or write in block capitals)*

Title \_\_\_\_\_ Given name \_\_\_\_\_ Family name \_\_\_\_\_

Name and country to be shown on badge *(if different from above)* \_\_\_\_\_

IBA membership number *(if applicable)* \_\_\_\_\_ Date of birth \_\_\_\_\_

Firm/company/organisation \_\_\_\_\_

Address \_\_\_\_\_

Tel \_\_\_\_\_ Fax \_\_\_\_\_

E-mail \_\_\_\_\_

Guest name \_\_\_\_\_

Special dietary requirements \_\_\_\_\_

TO OBTAIN A TEN PER CENT DISCOUNT ON THE FEES BELOW,  
PLEASE REGISTER BY **4 APRIL** ONLINE AT **WWW.INT-BAR.ORG/CONFERENCES/CONF347**.  
IBA MEMBERS CAN REGISTER ONLINE BY **25 FEBRUARY** FOR US\$999  
PLEASE SEE 'INFORMATION' FOR FURTHER ONLINE REGISTRATION DETAILS.

Registration form and fees received:	On or before 25 February	After 25 February	Amount payable
IBA member	US\$1110	US\$1275	US\$
AJJA member	US\$1110	US\$1275	US\$
CBA member	US\$1110	US\$1275	US\$
Non-member*	US\$1360	US\$1525	US\$
Young lawyers (under 30 years)	US\$835	US\$1525	US\$
Academics/judges (full time)	US\$835	US\$1525	US\$
Public lawyers	US\$835	US\$1525	US\$
Corporate counsel	US\$999	US\$1525	US\$
Guest fee	US\$85	US\$85	US\$

### Social functions

Sunday 10 April

Welcome reception

I would like to attend the welcome reception at BIN 36.

*Please note only registered delegates and guests may attend.*

Monday 11 April

Conference dinner

Number of tickets \_\_\_\_\_ @ US\$110

US\$

Social function ticket reservations are subject to availability and cannot be guaranteed unless payment has been received before **4 April**.

THE IBA OFFERS SENIOR LAWYERS A DISCOUNTED REGISTRATION FEE.  
PLEASE CONTACT THE IBA OFFICE FOR FURTHER INFORMATION.  
\*JOIN THE IBA TODAY AND REGISTER FOR THIS CONFERENCE AT THE IBA MEMBER RATE.  
PLEASE FIND THE MEMBERSHIP APPLICATION FORM AT **WWW.IBANET.ORG**.

**TOTAL AMOUNT PAYABLE**

**US\$**

FULL PAYMENT MUST BE RECEIVED IN ORDER TO PROCESS YOUR REGISTRATION.

**PLEASE NOTE THAT REGISTRATIONS ARE NOT TRANSFERABLE.**

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**Payment details**

I enclose a cheque/bank draft made payable to the IBA for the total amount payable.

I have transferred to the IBA bank account the total amount payable and have attached a copy of the bank transfer details.

Please charge the total amount due to my (delete as appropriate) Visa/MasterCard/American Express. *Other cards are not accepted.*

Card number \_\_\_\_\_ Start date \_\_\_\_\_ Expiry date \_\_\_\_\_

Name of cardholder \_\_\_\_\_

Signature \_\_\_\_\_ Date \_\_\_\_\_

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**Where did you first hear about this conference?**

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*Please provide further details, quoting code (if applicable)*

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If you are agreeable to passing on your details, please tick this box

If you do **not** wish to receive IBA information and materials, please tick this box

Your details will however be included in the list of participants.

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Please send the completed form to:

**International Bar Association****Rebecca Morgan**

10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom

Tel: +44 (0)20 7691 6868 Fax: +44 (0)20 7691 6545 Or +44 (0)20 7691 6544

E-mail: [rebecca.morgan@int-bar.org](mailto:rebecca.morgan@int-bar.org) [www.ibanet.org](http://www.ibanet.org)

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**For office use only** Payment \_\_\_\_\_ Banked \_\_\_\_\_ Processed \_\_\_\_\_

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# Second Conference of the Americas

**4–6 May 2011 Miami, USA**

A conference co-presented by the IBA Latin American Regional Forum, the IBA North American Regional Forum and the International Law Section of the Florida Bar Association

Following the spectacular success of the inaugural Conference of the Americas in Mexico City in 2008, the North American Regional Forum and the Latin American Regional Forum will join together with the International Law Section of the Florida Bar to present the Second Conference of the Americas in Miami. This Second Conference of the Americas will again be the perfect opportunity for legal professionals from North America and South America to network, share information and identify issues, concerns and opportunities across the Americas' legal markets and jurisdictions.

**Topics include:**

- the region in the aftermath of the financial crisis
- anti-bribery legislation
- antitrust enforcement
- arbitration
- capital markets and private equity
- energy issues
- international trade issues in the Americas

**Who should attend?**

The conference will be of particular interest to private practitioners and corporate counsel in the Americas and to all lawyers and other international business professionals investing in the regions.



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the legal profession®

**International Bar Association**

Rua Helena, 170, 14º andar  
São Paulo, SP 04552-050, Brasil  
Tel: +55 (11) 3044 1456  
Fax: +55 (11) 3044 0803  
E-mail: [latin.conferences@int-bar.org](mailto:latin.conferences@int-bar.org)  
Website: [www.ibanet.org](http://www.ibanet.org)



**THE FLORIDA BAR**

**The Florida Bar**

651 E Jefferson Street  
Tallahassee, FL 32399  
Tel: +1 (850) 561-5600  
Website: [www.floridabar.org](http://www.floridabar.org)

# The LL.M in International Legal Practice

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### **You choose what to study**

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- Starts in January 2011 at our London Moorgate centre
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### **You choose your pace of learning**

- Modular course design enables you to determine your own pace of learning
- Modules start in January and July each year

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#### **Module**

Business, finance and the legal services market  
IBA international intellectual property practice  
IBA international commercial legal practice  
IBA international public companies practice  
IBA international capital markets and loans practice  
IBA international mergers and acquisitions practice  
IBA international antitrust practice  
IBA international business organisations  
IBA international arbitration practice  
IBA international joint ventures

#### **First available start date**

July 2011  
July 2011  
July 2011  
July 2011  
July 2011  
July 2011  
July 2011  
July 2011  
July 2011  
July 2011

*“I enjoyed the practical value of subjects studied, and the ability to veer away from a heavily academic approach.”*

*“It has exceeded my expectations...this course in its entirety is the best study experience that I have had.”*

*“The i-tutorials are very easy to use and informative, an excellent way for busy practitioners to learn.”*

For further information, and to register please e-mail:  
[iballm@lawcol.co.uk](mailto:iballm@lawcol.co.uk)

[www.ibanet.org/Education\\_and\\_Internships/LLM/LLM\\_Home.aspx](http://www.ibanet.org/Education_and_Internships/LLM/LLM_Home.aspx)



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*The College of Law*   
of England and Wales

30 OCTOBER - 4 NOVEMBER 2011

# DUBAI



## INTERNATIONAL BAR ASSOCIATION ANNUAL CONFERENCE

Long established as the trading and commercial hub of the Middle East, Dubai combines the excitement of a bustling commercial centre with the wide open spaces of a luxurious resort. Located at the cross-roads of Asia, Europe and Africa, and offering facilities of the highest international standards combined with the charm and adventure of Arabia, Dubai is sure to be another premier destination for the IBA Annual Conference 2011.

## What will **Dubai 2011** offer?

- The largest gathering of the international legal community in the world – a meeting place of more than 4,000 lawyers and legal professionals from around the world
- More than 200 working sessions covering all areas of practice relevant to international legal practitioners
- The opportunity to generate new business with the leading firms in the world's key cities
- Registration fee which entitles you to attend as many working sessions throughout the week as you wish
- Up to 25 hours of continuing legal education and continuing professional development
- A variety of social functions providing ample opportunity to network and see the city's key sights
- Integrated guest programme
- Excursion and tours programme



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the legal profession

To register your interest, please contact:

**International Bar Association**

10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom

Tel: +44 (0)20 7691 6868 Fax: +44 (0)20 7691 6544

[www.ibanet.org/conferences/Dubai2011](http://www.ibanet.org/conferences/Dubai2011)

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# International Bar Association

## the global voice of the legal profession

The **International Bar Association** (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of 35,000 individual lawyers and more than 197 bar associations and law societies spanning all continents. It has considerable expertise in providing assistance to the global legal community as well as being a source of distinguished legal commentators for international news outlets.

Grouped into two divisions – the **Legal Practice Division** and the **Public and Professional Interest Division** – the IBA covers all practice areas and professional interests, providing members with access to leading experts and up-to-date information. Through the various committees of the divisions, the IBA enables an interchange of information and views among its members as to laws, practices and professional responsibilities relating to the practice of business law around the globe. Additionally, the IBA's high-quality publications and world-class conferences provide unrivalled professional development and network-building opportunities for international legal practitioners and professional associates.

The IBA's **Bar Issues Commission** provides an invaluable forum for IBA member organisations to discuss all matters relating to law at an international level.

The IBA's **Human Rights Institute** works across the Association to promote, protect and enforce human rights under a just rule of law, and to preserve the independence of the judiciary and the legal profession worldwide.

Other institutions established by the IBA include the **Southern Africa Litigation Centre** and the **International Legal Assistance Consortium**.

### **Closely Held and Growing Business Enterprises Committee**

The mission of the Closely Held and Growing Business Enterprises Committee is to address issues of particular interest to start-ups, owner-managed, closely held and family businesses and their legal advisors, and to organisations with ambitions for growth. The committee aims to provide a focus for the different needs of ownership, management and financing of such organisations.

### **North American Regional Forum**

The North American Forum covers Canada, Mexico, Puerto Rico, the United States, and English-speaking areas of the Caribbean. Launched at the Chicago Annual Conference in 2006, the Forum is the focus for all activities in the region, and organises sessions and a luncheon event at each IBA Annual Conference for education and networking. Future plans include organising conferences in partnership with other IBA Committees and Fora, as well as other bar associations and legal organisations in the region. The Forum is closely affiliated with the Latin American Regional Forum as the regions are geographically proximate and share many issues.

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